Administrative

Overall Rating Scale

- 5 Exceeds Performance is superior, far above what is required. Employee consistently exceeds highest standards.
- 4 Above Performance is consistently above normal expectations and standards. Employee excels when compared to others performing the same job.
- 3 Acceptable Performance is consistent with what is expected and considered acceptable. Employee is referred to as "doing a good job." Understands and demonstrates basic principles, techniques, and procedures necessary for efficient job performance.
- 2 Below Performance is generally below minimum requirements for the job.
- 1 Does Not Meet Performance does not meet minimum job requirements. Lack of improvement may result in disciplinary action.

Appraisal Factors

- 1. Leadership (Core Competency: Provide Leadership)
 Consider how employee influences, motivates, develops, and encourages employees.
- Communication (Core Competency: Manage Performance)
 Consider how employee conveys information verbally and in writing. Consider employee's listening skills and professional courtesy in communicating with others.
- 3. Interpersonal Relationships/External Communication/Attitude (Core Competency: Build Trust) Consider how harmoniously and effectively the employee responds and interacts with employees and others within and outside their department and SHSU.
- 4. Decision Making (Core Competency: Provide Leadership)

 Consider employee's ability to identify issues, choose appropriate course of action, and plan and implement decisions.
- 5. Professional Development Requirement Has the employee met the professional development training requirement? (8 hours for staff or 12 hours for managers). A response is required.